## 3. FINANCIAL STATEMENTS

We have developed the following pro forma financial statements to project the financial performance of Virtual Ink Corporation through the first five years of operation: Assumptions and Summary, Pro-Forma Income Statements, Balance Sheet and Statement of Changes of Cash Flow, Sales & Projected Revenue Model, Other Operating Expenses, and Hiring Plan and Wages. These statements may be found in our appendices.

Below we have summarized the pertinent facts. Given our gross profit margin of 87%, marketing strategy and anticipated product demand, we project break-even within the first 16 months of operation, or Spring 1999. We will require \$320,000 in seed funding and a first round investment of \$2.0 million. Based on first year projected sales revenue of \$2.4 million, we estimate our pre-money valuation to be 3 times that, or \$7.3 million by the end of the first year of operation and growing to \$353.7 million by the end of year four. This is equivalent to a return to our initial investors of 5.9 times at the end of the second year, 17.41 times at the end of the third year, and 31.28 times at the end of the fourth year.

**Figure 2 Financial Statements Summary** 

Sales Initiate Sep-98												
First Month Sales:					Cost of Goods		Retail Price		Discount		<b>Wholesale</b>	
Consultants Tool		103 Units	per	month	\$	80.00	\$	1,095.00		0%	\$	1,095.00
Mass Market Product	850 Units p			month	\$	45.00	\$	599.00		30%	\$	419.30
Teleconferencing	10% of Mass market pro			ket product	\$	25.00	\$	199.00		40%	\$	119.40
Web Direct Transcription	30% of Mass mark			•	\$ \$	25.00	\$	199.00		40%	\$	119.40
Data Management				market product		25.00	\$	199.00		40%	\$	119.40
Developers Tool Kit - 3D	1% of Mass r			market product		35.00	\$	259.00		40%	\$	155.40
		Year 0 1997	Year 1 1998		Year 2 1999		Year 3 2000		Year 4 2001		Year 5 2002	
Annual Sales		-		4,093		28,396		82,850		169,635		323,639
Monthly Growth				5%		11%		8%		5%		5%
Revenues	\$	-	\$	2,435,532	\$	18,309,751	\$	54,002,897	\$	97,037,332	\$	173,430,531
Gross Profit	\$	-	\$	2,151,966	\$	16,312,162	\$	48,162,144	\$	85,368,578	\$	151,419,149
Total Expenses	\$	569,188	\$	2,258,813	\$	5,587,804	\$	9,454,838	\$	13,447,676	\$	17,365,030
Pre-tax Profit	\$	(569,188)	\$	(106,848)	\$	10,724,359	\$	38,707,307	\$	71,920,902	\$	134,054,119
Valuation				Year 1		Year 2		Year 3		Year 4		Year 5
Pre-Money Valuation			\$	7,306,596	\$	43,124,881	\$	127,192,804	\$	228,551,633	\$	408,480,226
Amount Invested/Worth			\$	2,000,000	\$	11,804,371	\$	34,815,887	\$	62,560,362	\$	111,811,369
Post-Money Valuation			\$	9,306,596	\$	54,929,252	\$	162,008,692	\$	291,111,995	\$	520,291,594
Percentage Dilution				21.49%		21.49%		21.49%		21.49%		21.49%
V.C. Equity Value			\$	2,000,000	\$	11,804,371	\$	34,815,887	\$	62,560,362	\$	111,811,369
V.C. ROI				1.00 x		5.90 x		17.41 x		31.28 x		55.91 x
Investors			* Pre-money valuation = 3 times revenues									
Seed Funding	\$	320.000	Seed Funding received: 10/1/1997									
First Round V. C.		,	First Round Funding received: 1/1/1998									
Equity Plan												
Founder's Stock		40%										
Investors		40%										
Reserved for Employees		15%										
Reserved for Directors		5%										